

MEASURE L BOND PROGRAM CITIZENS' OVERSIGHT COMMITTEE

2016–2017 ANNUAL REPORT SAN JOAQUIN DELTA COLLEGE



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2016-2017 ANNUAL REPORT SAN JOAQUIN DELTA COLLEGE



n November 2003 the San Joaquin Delta Community College District's Board of Trustees placed Measure L, a \$250-million bond, on the March 2, 2004 ballot. Measure L is the District's first bond measure since 1969. The bond measure represents a large portion of the District's \$344-million 2010 Facilities Master Plan. The purpose of the bond measure is to renovate, upgrade and expand buildings, many of which are now over 40 years old, and to support site acquisition and development of educational centers to provide access to Delta College throughout the region.

Since passage of Measure L, the District has refinanced approximately \$146.9 million of its Measure L Series 2005A and 2008B Bonds in 2015. The outcome is a gross savings for District taxpayers of \$25.8 million! Plus, the District's continued outstanding Aa2 credit rating from Moody's, and AA-rating from Fitch enabled the District to enjoy lower short and long-term borrowing costs as it issued the final series of Measure L Bonds in Spring 2018.

Lower borrowing costs are great news for District taxpayers!

Role of the Oversight Committee

As provided in California Education Code Section 15278, a Citizens' Oversight Committee was formed by the San Joaquin Delta Community College District's Board of Trustees.

• The primary role of the Committee is to

- inform the public concerning the District's expenditure of revenues received from the sale of bonds authorized by the voters in the March 2004 general election. In particular, the Committee provides oversight ensuring that: Bond revenues are expended only for the construction, reconstruction, rehabilitation or replacement of college facilities, including the furnishing and equipping of college facilities or the acquisition or lease of real
- No bond revenues are expended for any teacher or administrative salaries or other college operating expenses.

property for college facilities.



To carry out its role, the Citizens' Oversight Committee may:

- Receive and review copies of the annual independent performance audit conducted to ensure that the bond revenue is expended only on the specific projects listed in the bond proposition.
- Receive and review copies of the annual independent financial audit of the bond revenue and expenditures.
- Inspect college facilities and grounds to ensure that the bond revenue is expended in compliance with the requirements of paragraph (3) of subdivision (b) of Section 1 of Article XIIIA of the California Constitution.
- Receive and review copies of deferred maintenance proposals or plans developed by the District.
- Review efforts by the District to maximize bond revenues by implementing various cost saving measures.







This Citizen's Oversight Committee (COC) Report for Fiscal Year 2016–2017 highlights projects that continued to use Measure L funds to lay the path for brighter futures. The "Path of Travel Project Phase III" literally removed barriers to mobility and laid pathways around the core of the Stockton Campus. The Holt and Budd Shops Renovation improved key facilities supporting Career & Technical Education paths such as in welding, engineering and surveying, and several others. The District's Comprehensive Master Plan (CMP) outlined the path for needed enhancements to existing and new academic programs, and facilities and infrastructure over a 20-year period. These and other projects are highlighted in this year's report.

Approved by property owners in 2004, the Measure L Bond Measure is the first major investment in Delta's facilities since the Stockton campus was established in the early 1970s. All funds

expended from Measure L are audited annually by an independent audit firm. During the past year, the COC reviewed the financial activity for capital projects funded by bond proceeds. In addition, the Committee received the District's Independent Auditor's Report for the financial activity of the bond funds as of June 30, 2017. This annual report fulfills the requirement for a separate review of the financial activity per the provisions of Proposition 39. The COC has reviewed expenditures and projects and believes the District is in compliance with the requirements of Article XIIIA Section 1 (b)(3) of the California Constitution and consistent with the District's approved local bond measure.

I encourage you to read about these projects and review the financials provided in our annual report. If you have questions, do not hesitate to contact the District's Office of the Vice President of Operations at 209-954-5052 for further information.

— Pamela Sloan, COC Chair

SUMMARY OF MAJOR PROJECTS

2016-2017 FISCAL YEAR



STOCKTON CAMPUS ELEVATOR RENOVATIONS

This \$3 million dollar project replaced the elevator jack assemblies (some of which had corroded and were leaking hydraulic fluid) and repaired and renovated aging and obsolete elevator components in the elevator machine rooms, fire alarm, cab lighting, controls and interior cab finishes. In all, the project addressed ten elevators on the Stockton Campus.

By the end of August 2016, all of the work was complete except for the refurbishment of the Locke Freight Elevator, which was to have been completed in Fall 2016. Issues with the general contractor delayed the renovation work, and the District and its consultants investigated other modes to accomplish the remaining work and avoid any litigation. This patience and civility culminated in the form of an agreement that enabled work to be completed, and the project closed out.

Given the nature of this project and the inability to shut down entire buildings at a time during work, this project was not without its difficulties or inconveniences. These elevators are essential to providing routine access to classrooms by people with disabilities, students and staff. The patience shown by faculty, staff, the entire campus community, and the project team itself was appreciated and definitely in the best interest of the campus community and visitors!

SOCCER FIELD RELOCATION PROJECT

After enduring some delays in the 2015–2016 rain season, the new soccer field adjacent to Pershing Avenue on the Northwest end of the Stockton campus was completed. The new field is a sand and cork infill synthetic turf system that alleviates issues associated with the previous natural turf field. In addition to



constructing the new field, this project also modified the existing tennis court complex: Ten courts were eliminated to make room for the new soccer field and five remaining courts were refurbished. The project also provided permanent goals, team benches with shade structures, a public-address system, a scoreboard, Mustang-branded windscreens, and bleacher seating for 300 with a video platform. The official ribbon cutting ceremony took place on October 11, 2016 — immediately preceding the first home game on the new field!

STOCKTON CAMPUS PATHWAYS PROJECT PHASE II

The Stockton Campus Pathways Project Phase Il completed some necessary improvements (removal of barriers) for compliance with the Americans with Disabilities Act (ADA), has improved safety and convenience, and improved the aesthetics in the core of the Stockton Campus. Initially authorized as a study in October 2013, the project originally anticipated addressing the entire Stockton Campus. At the end of the study, the project team concluded that the programming and subsequent design and construction activities would be best accomplished with the least disruption to campus activities by using a phased approach. Underlying reasons for this conclusion included: the very nature of the anticipated construction activities, the anticipated 2015 update to the District's Facilities Plan and Comprehensive Master Plan, and the remaining contingency funds within Measure L at that time.

During the FY15-16 reporting period, the design and engineering were completed, and the project construction documents approved by the Division of the State Architect (DSA). The project was bid and the construction contract was awarded in May 2016 to Sinclair Engineering.

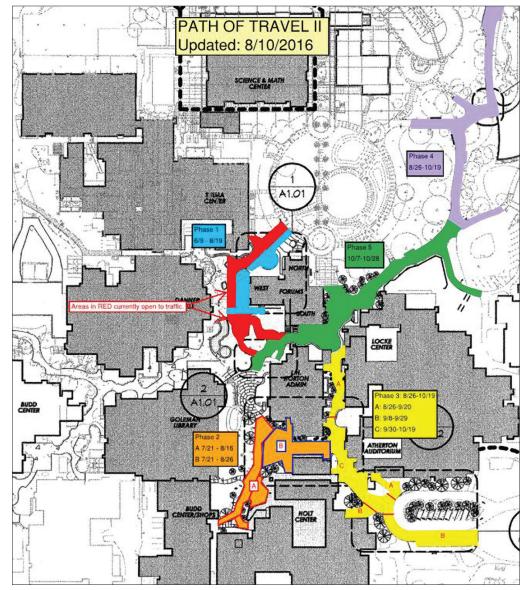


Figure 1

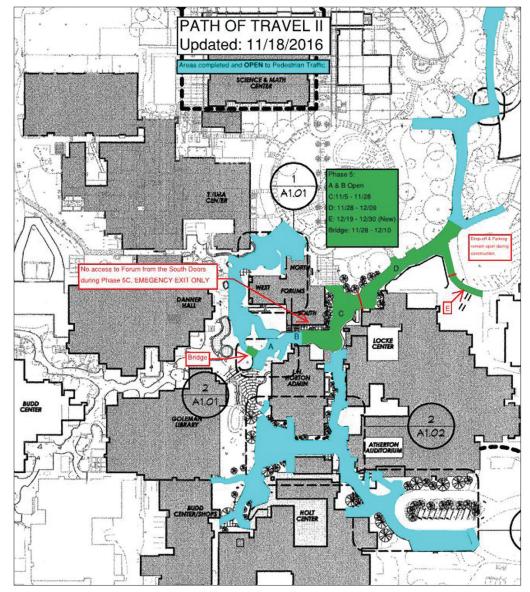


Figure 2

Construction began in earnest between the Shima and Forum Buildings as phase 1 of the project. As the first phase progressed, the phasing was strategically broken down further into smaller segments within a phase to consider pedestrian traffic flow, building entry access, and community events that would be greatly impacted by multiple blocked pathways. Each phase was coordinated and vetted with multiple campus user groups. Subsequently, the District provided frequent campus-wide updates to advise of areas completed and open to pedestrian traffic, areas under construction, and scheduled pathway closures for the following phases. An example of the campus notification from August 2016 is provided on the facing page (Figure 1). As some phases progressed, new sub phases would be created to accommodate daily operations such as around the Child Development Center as documented in the November 2016 updated shown to the left (Figure 2).

The project experienced weather delays from October through December 2016, with concrete placement dates contingent on having a sufficient time window to pour concrete between rain events. All miscellaneous work, including handrails, landscaping, concrete joint sealant application, and punch list work was accomplished in February 2017.

NORTH COUNTY CENTER

The North County Center (NCC) Project contemplated re-establishing Delta College's animal science program at the District-owned Liberty Road Property (LRP) or an alternative site—depending on the outcomes of a technical feasibility study of the LRP and/or a formal solicitation process (RFQ/RFP) for competing alternatives sites/facilities. In 2006, the District purchased the Liberty Road Property (LRP), 140 acre rural and undeveloped parcel located north of Lodi near Galt, to secure property for a potential education center in northern San Joaquin County.

Previous COC Annual Reports for 2014–2015 and 2015-2016 highlighted the project planning. Related materials for the project are provided on the bond program website. See the following link for more information: https:// www.deltacollege.edu/bond/bond/projects/ NCC/index.html

In late 2016, opposition surfaced to reestablishing the agriculture program in the North County. In November 2016, having finished the initial study phase of the project, the team briefed the District's Board of Trustees and the public. The team conveyed that while development of the LRP site was technically feasible, to move forward would entail significant environmental costs and require funds in excess of the project budget or the Bond Program's contingency fund (at that time). Encouraging the Board to take a long-term perspective



when considering the development of an educational center, the project team recommended that the Board approve the LRP as the "preferred site" for the NCC and proceed with conceptual master planning, with the outcome thereof used to inform future bond passage or other financing methods.

However, enrollments across the District, the CCC System and the nation's community colleges at large, have been declining for the last few years, and the District's leadership decided to take a more conservative approach. The District is currently using existing educational facilities in Galt and Lodi to provide educational opportunities to its constituencies in the area. The long-term educational planning for a center in the northern San Joaquin County is focused

on the idea of growing general education enrollments, transfer and basic skills courses. followed by the establishment of marquee career technical programs. Once enrollments meet or exceed 500 full-time-equivalent students per academic term, the District could advance to a planning stage for a permanent center in the region, possibly using the Liberty Road Property site.

In July 2017, citing continuing declining enrollments and the need for improvements that the Stockton Campus, the Board cancelled the North County Center Project (as well as the Planetarium Project). In turn, the funding previously allocated to these projects was returned to bond program contingency, thereby bringing the balance up over \$28 million.

FACILITIES MASTER PLAN

(Part of a Comprehensive Master Plan)

The Comprehensive Master Plan (CMP) for San Joaquin Delta College is the culmination of a systematic planning process over two years involving approximately 400 participants. Despite the differences in methodology of campus participation, there were many common issues amongst the various groups.

Adopted by the Board in June 2017, the CMP incorporates the District's Educational Plan, pinpointing areas of educational expansion projects, and the Facilities Master Plan, which identifies future renovation and construction projects to help enable those educational programs to serve the community.

YAT AREAS DO YOU THINK NEED TO BE IMPROVED

The development of the CMP was in part funded by Measure L funds as the CMP would help inform the last wave of Measure L funded projects. In July 2017, citing continuing declining enrollments and significant and continuing need for capital investment on the existing campuses, the Board cancelled the Planetarium and North County Center Projects. In turn, the funding previously allocated to those projects was returned to

bond program contingency, thereby bringing the balance to over \$28 million. This funding has now been allocated to several key projects focused on issues related to accessibility, fire and life safety systems, and security, as identified through the CMP Project.

The CMP is a living document that will be amended as updated as needs and programs evolve.









HOLT AND BUDD SHOPS RENOVATIONS PROJECT

The Holt and Budd Shops Renovations Project has provided various improvements that are critical to a safe and high-quality teaching environment and the District's ability to attract and retain students in the valued vocational education programs. Through an optimized, phased sequence of shop improvements, the project has 1) repaired, upgraded, and enhanced instructional facilities, including shops and key systems therein, and allowed for program growth into areas where other programs have been discontinued, 2) modernized aging electrical, HVAC and related utility system to increase efficiency and reduce energy consumption and improve related environmental, health and safety systems, and 3) upgraded electrical systems and wiring for computer technology and Internet access along with upgrading and replacing outdated technology in classrooms.

During the prior reporting period, the project evolved from conceptual design through construction documents and approvals by the Division of the State Architect (DSA). The project was bid and the construction contract was awarded in September 2016. Multiple shops were renovated as follows:

- · The HVAC Shop was renovated and turned over for occupancy for the Spring Semester 2017.
- The renovation work in the Engineering Labs H130 and H131 began in December 2016 and completed in January and February 2017, respectively.
- The Engineering labs received new interior improvements along with multimedia upgrades to both spaces.
- Construction began in January 2016 on the former HVAC shop that turned into the new Welding Shop. At the end of June 2017, construction was in progress and the new Welding Shop was turned over for District occupancy in August 2017.
- The Auto Body and Machine Shop renovation began in April 2017 and also turned over for District occupancy for the 2017 Fall semester.
- The 'smart classroom' phase consisting of multimedia upgrades to (16) rooms began in January 2017 with (4) rooms completed as of June 2017. The remaining rooms were completed by the end of 2017.

 Renovation of the Music Labs H113 and H213 began in May 2017 and were completed for the 2017 fall semester. The renovation included new flooring and acoustical treatment in both spaces, with the H213 Choir Room receiving multimedia upgrades as well.

In addition, other work in progress as of June 2017 extended to new roofing at Holt and Budd Shops, exterior painting, and site work; the later included a new hydronic piping tie-in from the main campus loop to the new shops, a trash compactor enclosure, outdoor welding yard containing a new CMU wall, and landscaping. This work was ongoing through the end of 2017. The New Sheet Metal Shop phase began construction in August 2017 and was turned over for District occupancy January 2018.

The final phase of the project involves the renovation of the Project's "Maker Space." The work includes minimal demolition/abatement, updated restroom to meet ADA requirements, relocation of existing equipment with electrical, and mechanical connections. The renovation adds exhaust ductwork connections from the existing equipment to a new dust collector and adds a new make-up air unit. The Maker's Space will also receive interior improvements including new flooring and interior painting.







In order to maximize benefits delivered to the academic programs, the project team elected to pause to review and validate the existing design for the final phase of the project before proceeding. As such, this phase was removed from the existing contractor's scope. This scope is currently re-bidding and construction scheduled to start in June 2018 with completion in August 2018. The final phase will be highlighted in next year's COC report.



INDEPENDENT **AUDITOR'S REPORT**

BOARD OF TRUSTEES AND CITIZENS' BOND OVERSIGHT COMMITTEE FOR MEASURE L SAN IOAQUIN DELTA COMMUNITY COLLEGE DISTRICT STOCKTON, CALIFORNIA

We have conducted a performance audit of the San Joaquin Delta Community College District Measure L General Obligation Bond funds for the year ended June 30, 2017.

We conducted our performance audit in accordance with Government Auditing Standards issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our conclusion based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

Our audit was limited to the objectives listed on page of this report which includes determining the compliance with the performance requirements for the Proposition 39 Measure L General Obligation Bonds under the applicable provisions of Section 1(b)(3)(C) of Article XIIIA of the California Constitution and Proposition 39 as they apply to the bonds and net proceeds thereof. Management is responsible for San Joaquin Delta Community College District's compliance with those requirements.

Solely to assist us in planning and performing our performance audit, we obtained an understanding of the internal controls of San Joaquin Delta Community College District to determine the audit procedures that are appropriate for the purpose of providing a conclusion on the District's compliance with the requirements of Proposition 39, as specified by Section 1(b)(3) (C) of Article XIIIA of the California Constitution, but not for the purpose of expressing an opinion on the effectiveness of internal control. Accordingly, we do not express any assurance on the internal controls.

The results of our tests indicated that, in all significant respects, San Joaquin Delta Community College District expended Measure L General Obligation Bond funds for the year ended June 30, 2017 only for the specific projects developed by the District's Board of Trustees and approved by the voters, in accordance with the requirements of Proposition 39, as specified by Section 1(b)(3)(C) of Article XIIIA of the California Constitution.

Crowe Horwath UP

CROWE HORWATH LLP Sacramento, California • December 12, 2017

OBJECTIVES

The objective of our performance audit was to determine that the District expended Measure L General Obligation Bond funds for the year ended June 30, 2017 only for the purposes approved by the voters and only on the specific projects developed by the District's Board of Trustees, in accordance with the requirements of Proposition 39, as specified by Section 1(b)(3)C of Article XIII A of the California Constitution.

SCOPE

The District provided to us a list of all Measure L General Obligation Bond project expenditures for the year ended June 30, 2017 (the "List"). An approximate total of 369 transactions were identified, representing \$12,901,772 in expenditures from July 1, 2016 through June 30, 2017.

METHODOLOGY

We performed the following procedures to the List of Measure L General Obligation Bond project expenditures for the year ended June 30, 2017:

- · Verified the mathematical accuracy of the List.
- Reconciled the list to total bond expenditures as reported by the District in the District audited
- Measure L General Obligation Bonds financial statements for the year ended June 30, 2017.
- Selected a sample of 25 expenditures totaling \$6,415,395. The sample was selected to provide a representation across specific construction projects, vendors and expenditure amounts. The sample represented 6.78% of the number of expenditures and 49.81% of the total expenditure amounts. Verified that the expenditures were for the approved projects and were expended to prepare students for jobs, transfer to four year colleges, repair buildings, improve safety and accommodate growing enrollment and that the funds were not spent for District administrative or instructional salaries or other administrative expenses.

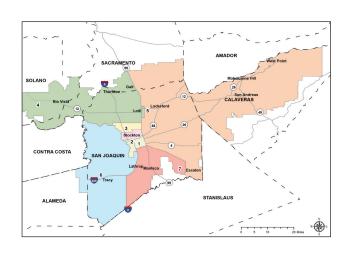
CONCLUSIONS

The results of our tests indicated that, in all significant respects, San Joaquin Delta Community College District expended Measure L General Obligation Bond funds for the year ended June 30, 2017 only for the specific projects developed by the District's Board of Trustees and approved by the voters, in accordance with the requirements of Proposition 39, as specified by Section 1(b)(3)(C) of Article XIIIA of the California Constitution.

SAN JOAQUIN DELTA COLLEGE - MEASURE L BOND PROGRAM Q4 2016-2017

Budget Reconciliation 06/30/17

Total Bond Program Revenue Budget Reconciliation									
	Series A 2005	Series A Refunded 2006	Series B 2008	Series C 2014					
Release	\$90,000,000	\$15,500,000	\$92,000,582	\$35,000,000					
Premium	1,809,984	1,162,080	2,405,257	2,833,862					
Interest	10,006,332	1,935,473	2,661,806	342,656					
Budget to Date				\$255,658,032					
Future Releases				\$32,999,418					
Total Bond Program Revenue Budget				\$288,657,449					



Total Expenditures 06/30/17

Total Bond Program Expenditures										
	FY 04-05 to FY 06-07	FY 07-08 to FY 09-10	FY 10-11 to FY 12-13			FY 16-17	Program to Date			
2005 Measure L Series A	\$39,838,519	\$61,977,797						\$101,816,316		
2006 Measure L Refunded	1,279,404	8,213,548	9,008,343	93,051		3,207		18,597,553		
2008 Measure L Series B		37,280,998	33,620,079	18,024,546	8,148,218	(6,196)		97,067,645		
2014 Measure L Series C					4,853,470	9,372,516	12,901,773	27,127,759		
Total Bond Program Expenditures	\$41,117,923	\$107,472,343	\$42,628,422	\$18,117,597	\$13,001,688	\$9,369,527	\$12,901,773	\$244,609,272		

SAN JOAQUIN DELTA COLLEGE - MEASURE L BOND PROGRAM Q4 2016-2017

Project Expenditures by Category – Program to Date	
06/30/17	

Closed
Active

Budget	Project Expenditures by Category — Program to Date								
Projects	Board Approved	Site Acq, Dev & Planning	Program & Project Mgmt	Design	Construction – Indirect	Construction – Direct	Grp II Equip	Other*	Total Expended
Soccer Field Relocation-14-15-1	3,800,000	36,414	98,500	434,959	281,520	2,757,468	10,911	3,115	3,622,887
Stockton Campus Pathways Ph II	3,100,000		64,000	261,830	273,120	1,954,825			2,553,775
Campus Wireless(CW)/(ENS)	300,000	10,580	10,550		335		139,324		160,789
Elevator Renovations	3,150,000		9,776	107,300	434,164	2,123,617			2,674,858
Facilities Master Plan - 2015	500,000	402,333	49,211						451,544
Holt/Budd Shop Renovation	22,000,000	5,625	336,609	1,666,500	1,023,558	7,504,128	602,377		11,138,797
Irrigation Repair	300,000		3,450	6,000	15,000	83,670			108,120
Manteca Barn/Shade/Fence	935,000		10,637	30,441					41,078
North County Center (NCC)	14,984,200	566,417	164,684		1,664				732,764
Planetarium	3,000,000		30,117						30,117
Program Mgmt Services	580,800		423,202						423,202
Arbitrage Rebate	989,769							842,866	842,866
Program Contingency	10,961,917							(5,634)	(5,634)
Cost of Issuance	8,557,311							5,612,321	5,612,321
Debt Reduction	11,941,892							11,941,892	11,941,892
Total Current Projects	\$78,200,889	\$984,954	\$1,038,236	\$1,810,240	\$1,474,721	\$9,711,415	\$741,701	\$18,391,446	\$34,152,712
Total Closed Out Projects	\$210,456,561	\$14,440,488	\$10,582,136	\$17,915,780	\$23,177,678	\$133,767,649	\$9,057,667	\$1,515,163	\$210,456,561
						,			
Measure L Bond Program	\$15,425,442	\$11,620,372	\$19,726,020	\$24,652,399	\$143,479,064	\$9,799,368	\$19,906,609	\$244,609,272	

SAN JOAQUIN DELTA COLLEGE - MEASURE L BOND PROGRAM Q4 2016-2017

Budget Reconciliation Refunded and State Funds 06/30/17

Bond Budget Reconciliation								
Projects	Bond Budget	State Budget	Total Budget					
Campus Wireless (CW)/Emerg Notification Sys(ENS)	300,000		300,000					
Elevator Renovations	3,150,000		3,150,000					
Facilities Master Plan - 2015	500,000		500,000					
Holt/Budd Shop Renovation	22,000,000		22,000,000					
Irrigation Repair	300,000		300,000					
Manteca Barn/Shade/Fence	935,000		935,000					
North County Center (NCC)	14,984,200		14,984,200					
Planetarium	3,000,000		3,000,000					
Program Mgmt Services	580,800		580,800					
Program Contingency	989,769		989,769					
Reserve for Arbitrage Interest Rebate	10,961,917		10,961,917					
Cost of Issuance	8,557,311		8,557,311					
Debt Reduction	11,941,892		11,941,892					
Total Active Projects	\$78,200,889		\$78,200,889					
Total Closed Out Projects	210,456,561	17,119	210,473,680					
Total Budget	\$ 288,657,449	\$17,119	\$288,674,568					

SAN JOAQUIN DELTA COLLEGE - MEASURE L BOND PROGRAM Q4 2016-2017

Active Projects Reference to Ballot Language

	0/17			Measure L Ballot Language						
				1 2 3 4 5						
Ref	Active Projects	Budget/Actual	Other	Repair leaky roofs, decaying walls, electrical wiring	Improve fire	Remove asbestos	Expanding/establishing Stockton, Manteca, Tracy, Lodi/Galt, Foothill area campuses/education centers	Upgrading, acquiring, constructing, equipping buildings, sites, classrooms		
5	Campus Wireless (CW)/Emerg Notification Sys (ENS)	300,000						160,789		
1	Elevator Renovations	3,150,000		2,674,858						
5	Facilities Master Plan - 2015	500,000	451,544							
5,3	Holt/Budd Shop Renovation	22,000,000						11,138,797		
1	Irrigation Repair	300,000		108,120						
4	Manteca Barn/Shade/Fence	935,000					41,078			
4	North County Center (NCC)	14,984,200					732,764			
5	Planetarium	3,000,000						30,117		
5	Program Mgmt Services	580,800						423,202		
	Reserve for Arbitrage Interest Rebate	989,769	842,866							
	Program Contingency	10,961,917	(5,634)							
	Cost of Issuance	8,557,311	5,612,321							
	Debt Reduction	11,941,892	11,941,892							
	Closed Projects	210,456,560		1,176,886	1,665,270	805,471	38,934,684	167,874,249		
	Measure L Bond Program	\$ 288,657,449	\$18,842,990	\$3,959,864	\$1,665,270	\$805,471	\$39,708,526	\$179,627,154		
	Measure L Bond Total Expenditures							\$244,609,272		

SAN JOAQUIN DELTA COMMUNITY COLLEGE DISTRICT **BOARD OF TRUSTEES**

Steve Castellanos, FAIA

Area 5, East SJC & Calaveras Clerk

Carlos Huerta

Area 2, Central Stockton Member

Janet Rivera

Area 3, North Stockton President

C. Jennet Stebbins

Area 1, South Stockton & Weston Ranch Member

Richard Vasquez

Area 4, Lodi, Galt & Delta Vice President

Dr. Teresa Brown

Area 6, Tracy and Mountain House Member

Catherine Mathis, M.D.

Area 7, Lathrop, Manteca, Partial S. County Member

Rafael Medina

(effective May 17, 2016) Student Representative

CITIZENS' OVERSIGHT COMMITTEE MEMBERS (DURING FY16-17 PERIOD)

Mark S. Adams

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Beverly Fitch McCarthy

At-Large Representative 2016-18

Bud Grafius

At-Large Representative 2016-18

Pamela Sloan

At-Large Representative 2016-18

Mercedes Silveira-Gouveia

Foundation Representative

2016-18

Garry Potten

Senior Citizens Representative 2016-18

Katherine McBride

Student Representative 2016-18

Lester Patrick

Taxpayers Representative 2016-18

UPCOMING MEETINGS

The Citizens' Oversight Committee invites community members to attend its regularly scheduled quarterly meetings. Committee meetings are held in the Board Room at the President's Office (Administration 103) on the campus of San Joaquin Delta College, 5151 Pacific Ave, Stockton, CA 95207. All meetings are open to the public. Meeting dates and agendas are posted on the Citizens' Oversight Committee website (shown at right) and Citizens Oversight Committee bulletin boards, which are located on the first floor of Delta's Administration Building.

Additionally, the same information is posted on an exterior board located on Atherton Auditorium next to the college's Holt/ Atherton entry gate. Access the COC Website at: deltacollege.edu/bond/bond/ CitizensOversightComm.html For more information regarding Measure L and the Citizens' Oversight Committee, please visit the Measure L Bond Website at: deltacollege.edu/bond/bond

INOUIRIES

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Kathy Roach

SIDCCD Measure L Bond Program Manager **Bond Management Office** kroach@deltacollege.edu 916-256-6088 (mobile)

5151 Pacific Avenue, Stockton, CA 95207











MEASURE L BOND PROGRAM CITIZENS' OVERSIGHT COMMITTEE

SAN JOAQUIN DELTA COLLEGE

For more information regarding Measure L and the Citizens' Oversight Committee, please visit the Measure L Bond Website at bond.deltacollege.edu or call 209-954-5022 Attn. Bond Management Office Measure L Citizens' Oversight Committee 5151 Pacific Avenue Stockton, CA 95207

Project Supervisor: Kathy Roach Publications Center Manager: Gilbert Vanover Graphic Design/Layout: Carolyn Edmunds, Vireo Creative