# San Joaquin Delta College District **Foundation**

Regular Meeting of the San Joaquin Delta College Foundation Board Monday December 9, 2013 2:30 p.m. Horton Administration Bldg. Room 103 5151 Pacific Avenue, Stockton, CA 95207

### SJDC Foundation Board Members

Dr. Elizabeth Blanchard Stockton Ports Commisioner SJDC Adjunct Faculty

Susan Grupe DePolo San Joaquin A+

Dr. Moses Elam Physician in Chief Kaiser Permanente Medical Group

Janet Rivera
San Joaquin Delta College Board of Trustees

Jeff Wright Lodi Unified School District

Carl Toliver Retired, SUSD Superintendent

Dr. Kathy Hart SJDC Superintendent/President

### SJDC Foundation Staff

Valerie Stewart-Green Executive Assistant to the Superintendent/President/Board of Trustees

Shelley Pierce Senior Accountant Business Services

### Agenda

- I. Call To Order and Roll Call
- II. Public Comments
- III. Reports/Information
  - A. none noted
- IV. New Business Action Items
  - A. Approval of September 9, 2013 Minutes (attachment)
  - B. 2013/14 First Quarter Financial Reports (attachment)
  - C. Listing of New Gifts and Donations (attachment)
  - D. Establishment of Community Foundation Account
  - E. Response from State Chancellor's Offices Regarding Investment Limitation (attachment)
- V. Discussion
  - A. Foundation Mission/Goals
  - B. Suggestions for Funding
- VI. Agenda Items for Future Meetings
- VII. Foundation Board Member Questions/Announcements



# SAN JOAQUIN DELTA COMMUNITY COLLEGE FOUNDATION

## MINUTES OF THE REGULAR BOARD MEETING Monday, September 9, 2013

The regular meeting of the San Joaquin Delta Community College Foundation was held on Monday, September 9, 2013 at 2:30 p.m. Public Meeting; Administration 103, 5151 Pacific Avenue, Stockton, California.

Members Present: Dr. Kathy Hart; Sue DePolo; Janet Rivera; Dr. Elizabeth Blanchard,

Jeff Wright

Absent:

Dr. Moses Elam

### I. Call To Order and Roll Call

### II. Public Comment

No public comments.

### III. Reports/Information

- A. 2012-13 Year End Financial Reports
  - 1. Financial Reports
  - 2. Listing of New Gifts and Donations

Consultant Michael Hill discussed the end of the year financials with the Board of Directors and explained what is needed to help the Foundation grow financially. Mr. Hill explained that since the Foundation has not been active for quite some time, most financial activities have been very restricted. Further, what is needed now is to grow the unrestricted funds for Foundation resources.

In regards to the new gifts and donations, Consultant Mike Hill reviewed past and current donations the Foundation has received.

B. Passport to College Presentation—Michael Kerns, Assistant Superintendent/VP Student Services Consultant Mike Hill informed the Board of Directors of the need to address the Passport timeline with the Board of Trustees. The timeline is to be given to students detailing how they can complete the eligibility requirements. It was suggested that this issue be put on a board agenda.

### C. Investment Policy

Consultant Mike Hill gave current investment policy and government code regarding the foundation to the Board of Directors stating that the policy was from 2005 when the Foundation was considered independent. Mr. Hill stated that he had contacted the Chancellor's Office to pose the question of whether or not the Foundation was subject to the Education Code. In the past, when functioning independently, the Foundation followed the Education Code. Mr. Hill suggested the Board of Directors not change that direction until we get further clarification from the Chancellor's Office.

### D. Community Foundation as Outreach Vehicle

Dr. Hart explained how the Community Philanthropy Summit forum worked as a funding raising vehicle. Director Toliver suggested the Foundation hire someone to fundraise rather than "piggyback" on other organizations such as the Community Philanthropy Summit. Mr. Hill stated that the Foundation is not ready financially to hire a fundraiser and explained the advantages of participating with the Philanthropy Summit.

Director Toliver requested Dr. Hart have Mr. Hill do a cost analysis of what it might cost to hire a fundraiser. Dr. Hart asked the Board of Directors to attend the Philanthropy Summit event after meeting for a planning session. Further stating that without a plan there was no need to hire. The Directors agreed to attend the Philanthropy Summit event and in the meantime work on a fundraising plan.

Director Blanchard was asked to set-up a tour of the Port of Stockton in the near future.

### IV. New Business - Action Items

A. Approval of June 10, 2013 Minutes

Director Wright motioned and Director Rivera seconded to approve the minutes with corrections. Vote: 6/0; motion carried. Director Elam was not present.

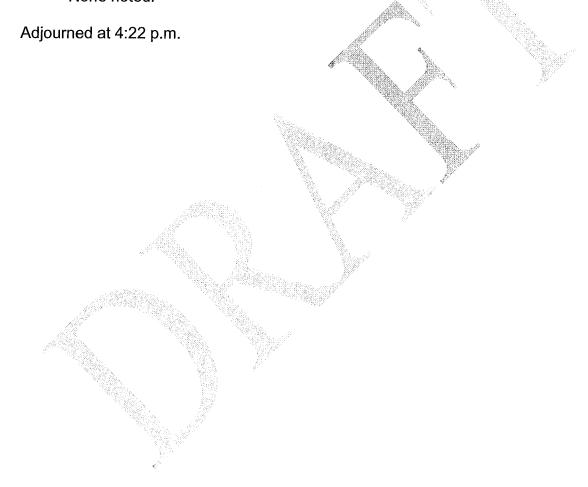
### V. Discussion

A. Community Foundation Event

The Board of Directors will attend the November 12<sup>th</sup> Philanthropy Summit event.

B. Planning Session After discussion, the Board of Directors chose October 14, 2013 for a planning session and the next regular meeting of the Foundation Board of Directors would be the 2<sup>nd</sup> Monday in December which is December 9<sup>nd</sup> 2013.

- VI. Agenda Items for Future Meetings
  - 1. Planning
  - 2. Passport to College
  - 3. Approval of Community Foundation Agreement
- **VII.** Foundation Board Member Questions/Announcements None noted.





### SJDC Foundation Quarterly Report

The following is a summary of revenue, expense, and net asset activity for the period ending September 30, 2013.

| Revenue and Support                              |   | Actuals   |
|--|---|-----------|
| Passport to College                              | \$                                      | 85,164    |
| Gladys L Benerd                                  |   | 39,073    |
| Schultz, Earl, and Bianchi                       |   | 20,995    |
| Fundraising Revenue                              |   | 7,710     |
| Other Revenue                                    |   | 22,161    |
| Interest and Investment Income                   |   | 6,290     |
| Net Realized and Unrealized Gains/Losses         |   | 11,498    |
| *Other Contributions and Capital Gifts           |   | 15,358    |
| Total  |   | 208,249   |
| Expenses   |   |           |
| Student Scholarships and Grants                  |   | 7,000     |
| Student Instructional Program Support            |   | 7,996     |
| Beneficiary Payments                             |   | 1,050     |
| Capital Equipment                                |   | -         |
| Other Program Expenses                           |   | 7,642     |
| Total  |   | 23,688    |
| Excess of Revenue over Expenses                  |   | 184,561   |
| Net Assets, Beginning of Year                    |   | 4,037,271 |
| Net Assets, End of Year                          | \$                                      | 4,221,832 |
| *Detail of Other Contributions and Capital Gifts | *************************************** |           |
| District Employee Contributions                  | \$                                      | 375       |
| Businesses and Corporations                      |   | -         |
| Individuals, and Estates                         |   | 14,904    |
| Council Programs                                 |   | 79        |
| Total  | \$                                      | 15,358    |



### SJDC Foundation Statement of Activities

The following is a summary of revenue, expense, and net asset activity by restriction type for the period ending September 30, 2013.

|  | Unrestricted | Temporarily<br>Restricted | Total        |
|--|--------------|---------------------------|--------------|
| Public Support and Revenue                         |              |                           |              |
| Contributions, Gifts and Grants                    | \$ -         | \$ 97,926                 | \$ 97,926    |
| Memberships  | -            | 4,300                     | 4,300        |
| Donated Asset Contributions                        | -            | -                         | -            |
| Operational Revenue                                | 35           | -                         | 35           |
| Fundraising Revenue                                | -            | 7,710                     | 7,710        |
| Sales  | -            | 2,404                     | 2,404        |
| Net Assets Released From Restrictions              |              | <del>-</del>              |              |
| Total  | 35           | 112,340                   | 112,375      |
| Other Income                                       |              |                           |              |
| Realized and Unrealized Gain (Loss) On Investments | _            | 63,656                    | 63,656       |
| Change In Value of Deferred Gifts                  | -            | -                         | -            |
| Interest and Dividends                             |              | 23,063                    | 23,063       |
| Total  |              | 86,719                    | 86,719       |
| Expenses   |              |                           |              |
| Program Services                                   | -            | 17,594                    | 17,594       |
| General and Administrative                         | 2,094        | -                         | 2,094        |
| Fundraising Expenses                               |              | 4,000                     | 4,000        |
| Total  | 2,094        | 21,594                    | 23,688       |
| Transfers  |              |                           |              |
| Transfers Between Funds                            | -            | 9 <b>,1</b> 55            | 9,155        |
| Total Other Income & Transfers                     | \$ -         | \$ 9,155                  | \$ 9,155     |
| Excess of Revenue over Expenses                    | (2,059)      | 186,620                   | 184,561      |
| Net Assets, Beginning of Year                      | 68,017       | 3,969,254                 | 4,037,271    |
| Net Assets, End of Year                            | \$ 65,958    | \$ 4,155,874              | \$ 4,221,832 |



# SJDC Foundation Summary of Investment Performance

The following is a summary of investments by bank and program for the period ending September 30, 2013.

|  |                |             | Morgan Stanley          | play         |           |                          |                                    |   |           |
|--|----------------|-------------|-------------------------|--------------|-----------|--------------------------|------------------------------------|---|-----------|
|  | T <sub>S</sub> | ite, Birt A | Academic<br>Scholarship | Peeg         | Councils  | County Treasury Councils | Stockton<br>Stockton<br>College to | The Cref<br>(Annulty)<br>Marifyn<br>Jones |           |
| Beginning Market Value 7/1/2013                        | s              | 671,861 \$  | 349,406 \$              | 1,235,071 \$ | 65,715 \$ | 322,870 \$               | 410,121 \$                         | 54,043 \$                                 | 3,109,087 |
| Bank Account Contributions<br>Bank Account Withdrawals |                | 1 r         | F j                     | 1 1          | , ,       |                          | , ,                                |   | , ,       |
| Total  | _              | •           |                         |              | ,         |                          | ,                                  |   |           |
| Investment Income & Growth                             |                |             |                         |              |           |                          |                                    |   |           |
| Interest/Dividends                                     |                | 4,972       | 2,758                   | 10,472       | 417       | •                        | 1,328                              | 191                                       | 20,138    |
| Sales Proceeds/Redemptions                             |                | , ,         | , ,                     | , ,          | ,         | •                        | ,                                  | •   | •         |
| Other Credits (includes sweeps)                        |                | 4,619       | . A                     | 7,16/        |           |                          | 13                                 | (106)                                     | 7,242     |
| Total  |                | 9,591       | 3,307                   | 12,639       | 417       |                          | 1,341                              | 85  | 27,380    |
| Unrealized Gains/Losses                                |                | 11,403      | 8,518                   | 26,433       | 337       | 1                        | 7,522                              | 2,201                                     | 56,414    |
| Total Investment Income & Growth                       |                | 20,994      | (1,686)                 | 39,072       | 754       | -                        | 8,863                              | 2,286                                     | 70,283    |
| Disbursements  |                |             |                         |              |           |                          |                                    |   |           |
| Fees   |                | (847)       | (440)                   | (1,556)      |           | •                        | (1,031)                            | (148)                                     | (4,022)   |
| Sales  |                | ,           |                         | •            | ı         |                          | 1                                  | ı   | 1         |
| Withdrawals  |                | •           |                         | •            | •         | •                        | •                                  | (1,050)                                   | (1,050)   |
| Purchases  |                | 1           | ,                       |              | ,         | ,                        | •                                  |   | •         |
| Total  | _              | (847)       | (440)                   | (1,556)      | •         | •                        | (1,031)                            | (1,198)                                   | (5,072)   |
| Ending Market Value \$                                 | S              | 692,008 \$  | 360,791 \$              | 1,272,587 \$ | 66,469 \$ | 322,870 \$               | 417,953 \$                         | 55,131 \$                                 | 3,187,809 |
| Quarterly Rate of Return                               | _              | 3.00%       | 3.26%                   | 3.04%        | 1.15%     | 0.00%                    | 1.91%                              | 3.96%                                     | 2.53%     |

<sup>\*</sup>Checking of \$1,053,874 with Investments of \$3,187,809 agrees to \$4,241,683 Statement of Assets.



### SJDC Foundation Market Quarterly Report

The following is a summary of revenue, expense, and net asset activity for the period ending September 30, 2013.

| Revenue and Support                     | _       | Ac | tuals   |
|---|---------|----|---------|
| Contributions                           |         | \$ | 20      |
| Sales                                   | _       |    | 162,084 |
|   | Total _ |    | 162,104 |
| Expenses                                |         |    |         |
| Salaries and Benefits                   |         |    | 47,953  |
| Supplies, Food, Vehicles, Gas & Oil     |         |    | 4,593   |
| Management & Staff Travel               |         |    | (219)   |
| Advertising Promo & Contract Services   |         |    | 2,022   |
| Printing, Duplicating & Banking Charges |         |    | 1,167   |
| Refuse Disposal                         |         |    | 4,215   |
| Security & Fire Systems                 |         |    | 4,539   |
| Software, Licenses & Equipment Rental   |         |    | 24,571  |
| Repairs and Maintenance Services        |         |    | 1,063   |
| Other Outgo (Passport)                  | _       |    | 72,200  |
|   | Total _ |    | 162,104 |
| Excess of Revenue over Expenses         |         |    | -       |
| Net Assets, Beginning of Year           |         |    | -       |
| Net Assets, End of Year                 | _       | \$ | -       |



# Foundation SAN JOAQUIN DELTA COLLEGE

### SJDC Foundation Statement of Assets

The following is a summary of statement of assets by type and program for the period ending September 30, 2013.

### Endowment/Wills, Trusts &

| Passport to College                       |          | <br>Total       |
|---|----------|-----------------|
| Benerd Fund - Endowment                   |          | \$<br>1,272,587 |
| Schultz, Earl and Bianchi - Wills, Trusts |          | 692,008         |
| Marilyn Jones - Annuity                   |          | 55,131          |
| Passport to College - Investments         |          | 417,953         |
| Passport to College - Amounts Due         |          | 603,888         |
|   | Subtotal | \$<br>3,041,567 |

| Councils - Restricted Cash and Investments       | <br>Total       |
|--|-----------------|
| Academic Scholarship Council                     | \$<br>360,791   |
| Council Investments (Health, Ag, Eng & Culinary) | 66,469          |
| Other Assets                                     |                 |
| Restricted Savings                               | 322,870         |
| Amounts Due To Various Scholarships and Councils | 384,028         |
| Unrestricted Operating Cash                      | 65,958          |
| Subtotal   | \$<br>1,200,116 |
| Total Foundation Cash and Investments            | \$<br>4,241,683 |

### Benerd Fund

The Benerd fund investments are held at Morgan Stanley. Will states: 90% the first priority shall be for grants to students to pay for child care at the CDC center now under construction. Any remainder shall be used for scholarships for students based on faculty recommendations and financial need.

Distributions can't be made from this fund if the FMV is lower than \$1,001,295 at fiscal year end.

### Bianchi Fund

The Bianchi Fund investments are held at Morgan Stanley.

Will states: The estate on hand and any other property of the decedent or estate not now known or discovered should be distributed to San Joaquin Delta College, to be known as the Ruth Bianchi Scholarship Fund, the income and/or principal of said fund to be used for a student or students whose load is mostly taken in the evening on the basis of ability and need.

### Joe Earl

The Joe Earl Funds are held at Morgan Stanley. These funds were given to the Delta College Foundation by Joe Earl (an adjunct faculty member) to fund scholarships. Original deposit was \$15k.

### Norris and Elinor Shultz

The Norris and Elinor Shulz funds are held at Morgan Stanley. According to the will this is a revocable trust and the distribution is as follows: 1/3 to San Joaquin Delta Community College Scholarship Foundation. According to documents dated July 9, 1992, original amount of distribution is \$333,333.33.

### Marilyn Jones Gift Annuity

The Marilyn Jones funds are held by the Calif. Community College League at TIAA Cref. The Community College League entered into an agreement between Marilyn P. Jones for the benefit of the Delta College Foundation. The agreement provides payments of \$4,200 annually starting on December 31, 2004 and continues for the rest of her life. According to the agreement, CCLC shall use the residuum under this agreement for the benefit of the Delta College Foundation for the purposes of funding the scholarships previously established by Marilyn P. Jones.

### Passport to College

The Passport to College funds are held at the Bank of Stockton. Passport to College is funded by the Danner Trust (held at Bank of Stockton) and private donations. The Danner trust allows for distributions of up to 5% of the fair market value of the account per year.

### Council Investments

These investments are held mainly at Morgan Stanley.

- 1) Culinary Arts
- 2) Health Sciences
- 3) Agriculture & Natural Resources
- 4) Engineering
- 5) Academic Scholarship Council

Restricted Savings and Amounts Due To Various Scholarships and Councils Restricted funds which are available in accounts at Wells Fargo Bank.

### **Unrestricted Operating Cash**

Unrestricted funds are available in accounts at Wells Fargo Bank.

### Reconciliation of Net Assets

| Cash and Investments \$ | 4,241,683 |
|-------------------------|-----------|
| Receiva bles            | 5,833     |
| Total Assets            | 4,247,516 |
| Liabilities             | (25,684)  |
| Net Assets \$           | 4,221,832 |



### SJDC Foundation Donation Listing

The following is a summary of donations activity for the period ending September 30, 2013.

| Donor Name                 | <b>Account Name</b> | Amount       |
|----------------------------|---------------------|--------------|
| Stockton Symphony          | Passport to College | \$<br>4,000  |
| Niven                      | Al Muller           | 12,800       |
| Various                    | Al Muller           | 1,300        |
| Various contributions      | Various             | 1,358        |
| Market Net Rev Trans 13-14 | Passport to College | 72,200       |
|                            | Total               | \$<br>91,658 |



San Joaquin Delta College

November 15, 2013

Ms. Linda Philipp CEO/President Community Foundation of San Joaquin 217 N. San Joaquin Street

Dear Ms. Philipp,

Stockton, CA 95202

Enclosed are the two signed original agreements establishing the Delta College Foundation Agency Fund and. We have opted to go with the 1% agency fund fee and for the time being a Level III investment option. Our selection regarding the investment option could change after our foundation board has had the opportunity to review its investment policy.

We look forward to being a partner with you and the efforts to benefit our community.

Sincerely,

Kathleen Hart, Ph.D.
Superintendent/President

Foundation Secretary/Treasurer

Enclosure(s)



### **INVESTMENT OPTIONS**

**Level I:** Cash only (invested in money market funds)

New pool – no statistics available until 2014

Very short term with no risk and very small return

Level II: Conservative Fund (short-term)

75% Fixed Income 25% equities

2012 - 10.70% Return; Estimated Income Yield - 2.83%

Maximum income without little growth

Level III: Moderately Conservative Fund

60% Fixed Income 40% equities

2012 - 10.49% Return; Estimated Income Yield - 1.99%

Income with some capital appreciation

Level IV: Balanced Fund

50% Fixed Income 50% equities

2012 - 10.86% Return; Estimated Income Yield - 2.09%

Capital appreciation and income

**Level V:** Standard Fund (Long-term)

35% Fixed Income 65% equities

2012 - 12.15% Return; Estimated Income Yield - 1.28%

Higher level of capital appreciation and income

Level VI: Green Fund (Socially responsible)

40% Fixed Income 60% equities

2012 - 11.01% Return; Estimated Income Yield - 1.53% Capital appreciation and income from socially responsible

companies

### COMMUNITY FOUNDATION OF SAN JOAQUIN

# DELTA COLLEGE FOUNDATON AGENCY FUND AGREEMENT

THIS AGREEMENT made this <u>15th</u> day, of <u>No World?</u> in the year 2013, between the Delta College Foundation ("Agency") and the **Community Foundation of San Joaquin** ("Foundation"), having its principal office in the City of Stockton, State of California.

### **WITNESSETH:**

WHEREAS, the Agency and Foundation wish to establish a financial and legal relationship that serves the mutual interests of each organization and is consistent with the stated purposes of each organization; and

WHEREAS, the Agency desires to create a fund for philanthropic purposes; and WHEREAS, the Agency may transfer additional property for such purposes;

NOW, THEREFORE, in consideration of the promises and the mutual covenants herein contained, the Agency does hereby assign, convey, transfer and deliver to the Foundation such funds TO HAVE AND TO HOLD the same and other property which the Foundation may hereafter at any time hold or acquire hereunder and all undistributed income from the foregoing property, NEVERTHELESS as a component fund of Community Foundation of San Joaquin, a California charitable corporation and Community Foundation, for the following uses and purposes and subject to the terms and conditions herein set forth:

FIRST: The fund hereby created shall be known as:

The Delta College Foundation Agency Fund

The purpose of which is:

To support the Mission of the Delta College Foundation

SECOND: The Foundation shall hold, manage, invest and reinvest the Fund, and shall collect the income and shall pay and disburse the net income [and principal thereof] exclusively for general charitable uses and purposes in accordance with the provisions specified in the Articles of Incorporation creating the Community Foundation of San Joaquin heretofore adopted by the Board of Directors of the Foundation, all of which provisions are hereby incorporated by reference and conclusively assented to and adopted. (The phrase "charitable uses and purposes" shall be defined as all of those activities, uses and purposes described in Section 501(c)(3) of the Internal Revenue Code.)

THIRD: Interest and/or principal of the Fund shall be disbursed for general charitable uses and purposes of the Agency headquartered in Stockton, California. The fund shall maintain a minimum of no less than \$5,000.

<u>FOURTH:</u> The Agency may from time to time submit recommendations to the Foundation concerning the distribution of income and principal (to the extent not disbursed pursuant to paragraph THIRD hereof) exclusively for general charitable purposes. Such recommendations may be accepted or rejected, in whole or in part, by the Foundation in its sole and absolute discretion.

FIFTH: The Foundation shall charge an administrative contribution fee of:

- 1.0% annually for services and expenses OR
- 0.5% annually for services if Agency elects to contribute 5% of its deposits to the Community Foundation's Endowment.

SIXTH: It is intended that the Fund shall be a component part of the Foundation and that nothing in this Agreement shall affect the status of the Foundation as an organization (i) described in section 501(c)(3) of the Internal Revenue Code of 1986 ("Code") and (ii) which is not a private foundation within the meaning of section 509(a) of the Code. This Agreement shall be interpreted in a manner consistent with the foregoing intention and to conform to the requirements of the foregoing provisions of the Federal tax laws and any regulations issued there under.

<u>SEVENTH:</u> All transfers of property under this Agreement are subject to the condition that the Foundation, as of the date of transfer, is classified in good standing by the Internal Revenue Service as an organization (i) described in section 501(c)(3) of the Code and (ii) which is not a private foundation as defined in section 509(a) of the Code.

EIGHTH: All transfers of property under this Agreement are subject to the condition that the Agency, as of the date of transfer, is classified in good standing by the Internal Revenue Service as an organization which is not a private foundation as defined in section 509(a) of the Code.

NINTH: The Fund created by this Agreement shall be administered in and under the laws of the State of California, and this Agreement and the validity thereof shall be governed by and construed in accordance with the laws of the State of California.

<u>TENTH</u>: The Fund is not protected from obsolescence. Should the purposes for which it was created ever become obsolete, impractical, or incapable of fulfillment, it is the responsibility of the Foundation's Board of Directors to use the funds for a charitable purpose as similar as possible to those set forth in this Agreement as advised by the Agency's Board of Directors.

<u>ELEVENTH</u>: The Agency may grant to itself or to any other qualified 501(c)(3) organization it so designates any or all of its funds under Foundation management upon no fewer than 30 days notification of such action in writing.

IN WITNESS WHEREOF, the Agency and the Foundation have executed this Agreement as of the date first above written.

| AGENCY: Delta College Foundation  By July Hary |      |
|--|------|
| Ву   | Date |
| The Community Foundation of San Joaquin        |      |
| By: LINDA J. PHILIPP, CEO AND PRESIDENT        | Date |

### Zimbra

### vstewart-green@deltacollege.edu

### **Fwd: Auxiliary Foundations Investment Limits**

From: Michael Hill <mhill@deltacollege.edu>

Wed, Dec 04, 2013 09:21 AM

**Subject:** Fwd: Auxiliary Foundations Investment Limits

**To:** Valerie Stewart-Green <vstewart-

green@deltacollege.edu>

Here is the Bruckman response that should be the attachment for the item.

From: "Steve Bruckman" < Sbruckman@CCCCO.edu>

To: "Michael Hill" <mhill@deltacollege.edu>

Cc: "Kathy Hart" <khart@deltacollege.edu>, "Andrea Meyer (ameyer@foundationccc.org)"

<ameyer@foundationccc.org>

**Sent:** Tuesday, November 5, 2013 1:30:37 PM

Subject: RE: Auxiliary Foundations Investment Limits

### Mike,

Very sorry for the delay. I am unaware of any specific requirements on investment limits. Education Code section72675(b)(2) requires each district to "implement financial standards that will ensure the fiscal viability" of the foundation. The Government Code sections applicable to districts may be a useful guide, but I don't believe that foundations are required to comply with them.

I realize this doesn't offer much guidance, but it does allow flexibility.

### Steve

### Steven Bruckman

Executive Vice Chancellor & General Counsel
California Community Colleges Chancellor's Office
1102 Q Street, 4th Floor
Sacramento, CA 95811-6549
(916) 445-8752 Office/Voicemail
Sbruckman@cccco.edu E-mail

**From:** Michael Hill [mailto:mhill@deltacollege.edu] **Sent:** Tuesday, November 05, 2013 7:55 AM

**To:** Bruckman, Steve

Cc: Kathy Hart

**Subject:** Fwd: Auxiliary Foundations Investment Limits

Hi Steve. I was wondering if you have had a chance to look at this issue?

| Zimbra   | Xmas Party   | vstewart-green@deltacollege.edu   |
|--|--|---|
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